

# Matrix systemic reasoning in socio-technical systems applied to rail transportation

*Razonamiento sistémico matricial en sistemas sociotécnicos aplicado al transporte ferroviario*

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TRANSPORT- SAFETY-  
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- RAILWAY - SYSTEMIC  
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## Palabras clave

TRANSPORTE-  
SEGURIDAD  
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ACCIDENTES-  
FERROVIARIO-  
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SISTEMAS COMPLEJOS.

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## Abstract

Methodological proposal for analyzing transport systems based on the concepts of the systemic approach to accident investigation developed through the creation of possible coupling matrices.

This article addresses the following questions: How can we arrange the elements of a complex system in a simple, organized, repetitive and general way? How can we visualize the interactions to see the emergent properties? Is there only one way to search for or handle these properties?

## Resumen

Propuesta metodológica para el análisis de sistemas de transporte basada en los conceptos del enfoque sistémico de investigación de accidentes, desarrollada mediante la creación de matrices de acoplamientos posibles.

A lo largo de este artículo se trabaja sobre los siguientes interrogantes: ¿cómo podemos hacer para ordenar los elementos de un sistema complejo de forma simple, metódica, repetitiva y general? ¿Cómo podemos visualizar las interacciones para ver las propiedades emergentes? ¿Existe una sola forma de buscar o manejar esas propiedades?

## Introduction

To develop the central idea of this paper, let me start with Albert Einstein's phrase, published in The Saturday Evening Post in 1929: "Imagination is more important than knowledge. Knowledge is limited and imagination encircles the world."

So, what was the idea born from imagination and in what context did it become known? Its origin dates back to the introductory courses given by Alejandro Covello at the Transportation Safety Board (Junta de Seguridad en el Transporte, JST), with the support of the National Director Eng. Diego Di Siervi, and Eng. Germán Goñi, investigator of the National Department of Rail Occurrences of the JST (DNISF, Spanish acronym). On such occasion, the notions of systemic analysis and normal accidents in sociotechnical systems intersected with the concern that the country was going through in the context of the COVID-19 pandemic. So, in the process of searching for information on a systemic analysis of the Argentine economic and political crisis, we came across the investigation "Systemic analysis of the coronavirus pandemic. "A normal accident" by Covello and Muro (2020), in which the authors break down the sociotechnical system where the pandemic develops into its different components and then analyze them in a new way.

Reading this material triggered a series of questions; how can we order the elements of a complex system in a simple, methodical, repetitive and general way? How can we visualize the interactions to determine the emergent properties? Is there only one way to search or handle those properties? These questions remained in the realm of ideas until confronted with the regulations, methods and risk-matrices of the DNISF Studies area, used to arrange information elements in intersections of rows and columns. Therefore, to try to answer the initial questions, and based on a wealth of knowledge in electronics and programming, we begin to reason in terms of systemic analysis through a matrix organization. And this is how we arrived to the system-matrix reasoning (SMR) that is described throughout this paper.

## Possible coupling matrices

To develop the concept of the possible couplings matrices (PCM), we start from the idea of sociotechnical system (STS) coming from the general theory of systems (GTS).

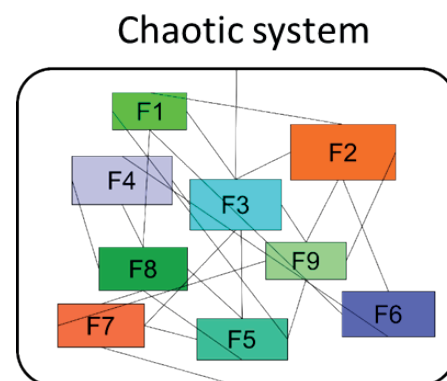
Sociotechnical systems can be defined as a set of interacting elements. Interaction means that the "p" elements are in "R" relationships. The behavior of a p

element in R is different from its behavior in another R' relation. If the behaviors in R and R' do not differ, there is no interaction, and the elements behave independently with respect to the R and R' relations (Ludwig von Bertalanffy, 1976).

The mutual interaction of the different elements that make up a system gives rise to emergent properties that may or may not be desired, and which are the result of the set of relationships between parties. These properties are based on simple behaviors. The properties generate a whole that is greater than the sum of the individual properties of the elements that make up the system.

For the system-matrix reasoning (SMR), the p elements are the component factors F1, F2, Fn-1 and Fn, and the R relations are the mutual couplings. If these do not have any order, restriction or barrier, we can say that the emergent property of the system would be chaos, as shown in Figure 1

Image 1. Chaotic system representation.



Source: own elaboration.

In order to develop the matrix of the system-matrix reasoning (SMR) it is intended, first, to visualize and analyze the different constituent factors of the system and their interactions. Following this logic, the system can be analyzed from a state of chaos of the interactions in order to achieve certain properties for a desired state of order, or else, the system can be analyzed from the current state of order, to visualize a state of chaos of the interactions, that allows to foresee properties that were previously undetermined.

To this purpose, a list of general constituent factors of the system (GF) is defined first. In the case of a transportation system, for example, vehicular, structural, organizational, regulatory factors, etc. are

stipulated, all of which provide information about the system itself. Table 1 develops a generic list of constituent factors.

Table 1. List 1 of constituent factors

|                     |          |          |          |          |
|---------------------|----------|----------|----------|----------|
| Constituent Factors | Factor 1 | Factor 2 | Factor 3 | Factor 4 |
|---------------------|----------|----------|----------|----------|

Source: own elaboration.

Then, List 1 is transposed with List 2 of factors and they are mutually correlated, creating a Possible Couplings Matrix or PCM, as seen in Table 3.

Table 2. List 2 of factors, transposed with those from list 1

|                     |
|---------------------|
| Constituent Factors |
| Factor 1            |
| Factor 2            |
| Factor 3            |
| Factor 4            |

Source: own elaboration.

Table 3. Generic PCM of constituent factors

|          |            |            |            |            |
|----------|------------|------------|------------|------------|
| PCM      | Factor 1   | Factor 2   | Factor 3   | Factor 4   |
| Factor 1 | Element 11 | Element 12 | Element 13 | Element 14 |
| Factor 2 | Element 21 | Element 22 | Element 23 | Element 24 |
| Factor 3 | Element 31 | Element 32 | Element 33 | Element 34 |
| Factor 4 | Element 41 | Element 42 | Element 43 | Element 44 |

Source: own elaboration.

The numbers of the row and column they intersect identify the PCM information elements. For example, Element 12 intercepts Factors 1 and 2. Later on, they are defined as possible couplings and are identified with the letter "A". The cells in Table 3 that are shaded in gray are the values that make up a diagonal in the PCM, and that are later defined as "System identities".

The general factors of the system, in turn, are subdivided into the individual factors involved in the event. These factors are factually identified in the field survey.

Each element of the PCM can create a new matrix of correlations, with new possibilities, as if it were a fractal<sup>2</sup> that repeats itself on different scales. This reasoning will reproduce the method for the different combinations, from the general to the particular. It should be clarified that the confluence of factors coupled with connections and interactions between them prevail over the search for cause-effect relationships.

In order to better visualize the application of PCM, we develop an example with a generic model, with general contributing factors, and then we will see how it is applied to a more specific example.

***"It should be clarified that the confluence of factors coupled with connections and interactions between them prevail over the search for cause-effect relationships"***



### Factors defined for a first analysis

The defined constituent factors are determined abstractions in order to visualize the interactions within the transportation system, inspired by the RES170/2018 of the Ministry of Transport<sup>2</sup>.

In order to carry out the analysis of an accident, the systemic model involves a series of steps (Hollnagel, 2009). The first refers to identifying the essential functions of the system. To do this, it must be determined what constitutes the system and its components. The second instance foresees determining the potential for variability of the context and of the main functions (human, technological and organizational). The third step refers to defining the dependencies between (correct and incorrect) functions and, finally, deciding the countermeasures (policies, defenses, monitoring, procedures, communication, etc.) (González, 2016).

Table 4 shows the general constituent factors with their functions, capacities and characteristics. Then, through the exemplification of an event, we will observe the particular variables.

1. A fractal is a geometric object in which the same pattern is repeated at different scales and with different orientation.  
 2. If the reader finds that a factor is part of a larger subsystem, he/she must consider that it is here used to apply the concepts in a more general way.

Table 4. General Factor for N9 Model

| General constituent factors   | Function                                   | Initial Characteristics   |
|-------------------------------|--|---|
| Vehicular                     | Transportation                             | Design, specifications, damage, recommended maintenance, etc.                                       |
| Structural                    | Bear transportation                        | Design, status, construction measures, time and intervals; pending, levels, damages, etc.           |
| Human organizational          | Operate                                    | Techniques and psychophysics. Management, politics, researcher, etc.                                |
| Load                          | Load to transport                          | Characteristics of the transported load. Damage, human users, passenger. etc.                       |
| Visibility                    | To identify or be identified               | Obstacles, position, measures and materials, etc.   |
| Noise and variability         | Disturb and modify                         | Unwanted random movements. Noise pollution, visual pollution, etc.                                  |
| Surveillance and registration | Monitor and record the activities          | Security cameras, videos taken by passers-by. Communication media Related legal events. Statistics. |
| Rules and customs and usage   | Rule and regulate                          | Current standards, regulations, good practice manuals. Customs and usage.                           |
| Environment                   | Provide natural conditions for functioning | Climatic, topographical, physical. Energy, etc.   |

Source: own elaboration.

## N9 Model

Table 5 shows the possible couplings matrix (PCM) of the factors defined in Table 4. The example is called the N9 Model (N9 refers to the number of constituent factors used). Variables are susceptible to simplification, and some could be included within others. In this example, however, all nine variables will be used separately.

The PCM is the result of the transposition and crossing of each element of the list of general constituent factors. An analysis of each relationship is carried out starting with the identity links, which are those that relate the factor to itself. Then, the other connections are analyzed. General couplings are identified as  $A[i][j]$  where  $i$  are the rows and  $j$  are the columns of the matrix

Table 5. PCMs of the general factors (GF) of the system defined as N9 Model

| N9 PCM                        | Vehicular | Structural | Human organizational | Load | Visibility | Noise | Surveillance and registration | Rule | Environment |
|-------------------------------|-----------|------------|----------------------|------|------------|-------|-------------------------------|------|-------------|
| Vehicular                     | A11       | A12        | A13                  | A14  | A15        | A16   | A17                           | A18  | A19         |
| Structural                    | A21       | A22        | A23                  | A24  | A25        | A26   | A27                           | A28  | A29         |
| Human organizational          | A31       | A32        | A33                  | A34  | A35        | A36   | A37                           | A38  | A39         |
| Load                          | A41       | A42        | A43                  | A44  | A45        | A46   | A47                           | A48  | A49         |
| Visibility                    | A51       | A52        | A53                  | A54  | A55        | A56   | A57                           | A58  | A59         |
| Noise                         | A61       | A62        | A63                  | A64  | A65        | A66   | A67                           | A68  | A69         |
| Surveillance and registration | A71       | A72        | A73                  | A74  | A75        | A76   | A77                           | A78  | A79         |
| Rule                          | A81       | A82        | A83                  | A84  | A85        | A86   | A87                           | A88  | A89         |
| Environment                   | A91       | A92        | A93                  | A94  | A95        | A96   | A97                           | A98  | A99         |

Source: own elaboration.

The general constituent factors (GF) can be subdivided, in turn, into individual factors (IF). They refer to the factual elements of the system under analysis and will have their corresponding PCM.

To visualize the PCM of the individual factors, we will now see an example of a level crossing collision (LCC) between a locomotive carrying a fuel coach and a passenger bus. These characteristics or elements will be part of the vehicle identity.

Table 6. PCM of the vehicle identity

| A11 Vehicular | Locomotive | Coach | Bus  |
|---------------|------------|-------|------|
| Locomotive    | A'11       | A'12  | A'13 |
| Coach         | A'21       | A'22  | A'23 |
| Bus           | A'31       | A'32  | A'33 |

Source: own elaboration.

In table 6, the A11 Vehicular identity interaction generates a new PCM with A' couplings between the factual elements participating (FEP) in the event. That new matrix will also have possible combinational identities and elements. Gray shows identities and red, the collisional couplings between the locomotive and micro identities. Green shows the coupling between the locomotive and coach identities. And white shows the possible couplings not taken into account.

Table 7. PCM of the Organizational Human identity

| A33 Organizational human | Locomotive Driver | Driver Assistant | Bus Driver | Investigator |
|--------------------------|-------------------|------------------|------------|--------------|
| Locomotive Driver        | A'11              | A'12             | A'13       | A'16         |
| Driver Assistant         | A'21              | A'22             | A'23       | A'26         |
| Bus Driver               | A'31              | A'32             | A'33       | A'36         |
| Investigator             | A'61              | A'62             | A'63       | A'66         |

Source: own elaboration.

In table 7, the A33 Human organizational identity interaction generates a new PCM with A' couplings between the factual elements participating in the event. In this case, the new matrix will have the identities of locomotive driver, driver assistant, bus driver and investigator. The identities could be more, but they were simplified due to a matter of length of the paper. In gray, the identities of the new PCM are observed, in green, the matches between driver and assistant and the matches between the investigator and all possible interviewees; and in white, the

couplings not considered, such as the A'13 between driver and bus driver.

### Identity Couplings

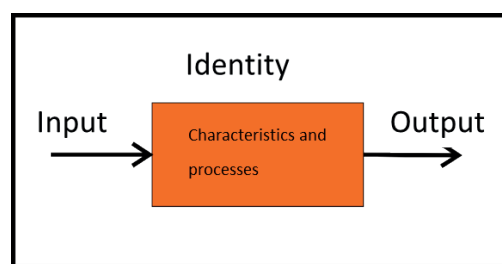
If we look at the PCM of tables 5, 6 and 7, we will see that the shaded elements mutually couple the factors. These are the elements where i is equal to j. In other words, when you look over the PCM, the row matches the column. These elements are defined as identities of the general factors (GF) PCM in Table 5 and as identities of individual factors (IF) in the PCM of Tables 6 and 7.

### The characteristics of identities

To define identities, we rely on concepts from general systems theory. In this sense, the system itself is considered a "black box"; and its relationships with the environment and with other systems are represented in the block and flow diagrams.

Systems are described in terms of inputs and outputs. In our system-matrix reasoning (SMR), identities are defined based on their documentary characteristics and by the characteristics of the interactions that they may have at the input or output of the process. Documentary features can be photos, texts, and related files.

Image 2. Identity definition



Source: own elaboration.

### The possible couplings

The possible couplings (PC) are those elements of the PCM that are not the general identities (GI) nor the individual identities (II). For example:

- In Table 5:
1. Couplings A13 and A31 relate the Organizational Human and the Vehicular GI.
  2. A71 and A17 relate the Vehicular and Monitor and registration GI.

- In Table 6:
1. A'13 and A'31 relate Locomotive and Bus II.

2. Couplings A'12 and A'21 relate Locomotive and Coach II.

The PCs (possible couplings) arise from the combination of all the identities defined in the system model. In the N9 Model example, the nine general identities create [(NIG2)-NIG] or seventy-two possible combinations, and these in turn create individual identities with the same number of combinations, depending on the number of individual factors defined. Here, the need to develop a computerized tool to be able to go through all the combinations is observed.

### MSR and PCM applications

This section introduces these applications. They are not analyzed exhaustively but are intended to show some principles and results obtained, since it is a large study still in developing process.

To put in practice the system-matrix reasoning (SMR) and the possible coupling matrix (PCM), a software in C# language<sup>4</sup> was developed, where a local MySQL database (DB) is used to store the possible coupling matrices created as information is collected and the system under analysis is loaded, so they can then be processed and analyzed from different approaches.

First, the method was defined. Then, the lines of computer code were written to store the collected information and the tables of identity characteristics in a local database in the form of PCM. Images, texts, related files, etc. can also be stored in the database.

### Application according to the desired emergent property

According to different interpretations of the possible links and interactions between the different identities of the PCMs, we could place ourselves in different systemic approaches.

The systemic model considers accidents as an emergent phenomenon. They are also "normal" or "natural" in that they are something to be expected. This is related to Perrow's (1984) concept of normal accidents, applicable to simple and complex systems (Hollnagel, 2009).

Then, we will focus on the failure prevention approach (Marchitto, 2011), where the desired emergent property will be "reliability."

We can detect some emerging defined in RES170/2018 of the Ministry of Transport through the MSR in the PCM

couplings. For example, the "active failure" can be identified and recorded in the possible coupling of the example given in table 6 A11-A'13 between locomotive and bus, or A11 - A'31 between bus and locomotive which are marked in yellow in table 8.

Table 8. Emerging identified in PCM A11 Vehicular as active failure

|                |             |             |
|----------------|-------------|-------------|
| Active failure | Locomotive  | Bus         |
| Locomotive     | Identity    | A'13: Crash |
| Bus            | A'13: Crash | Identity    |

Source: own elaboration.

We can assign the "barriers or defenses" to the couplings identified as active failures. Table 9 shows an example with the assignment of an automatic barrier and the whistle signal.

Table 9. Example of defense assigned to the emerging A11-A'13 and A11-A'31

|            |                                 |                      |
|------------|---------------------------------|----------------------|
| Defense    | Locomotive                      | Bus                  |
| Locomotive | Identity                        | A'13: Whistle signal |
| Bus        | A'31: Install automatic barrier | Identity             |

Source: own elaboration.

Up to here, we present two synthetic and simple examples of how the MSR and PCM can contain the prevention approach. This idea will be expanded and refined as the investigation progresses. The incorporation of the barrier will modify the A22 structural identity of table 4 previously defined, which in the example did not take into account an automatic barrier. The whistle use will modify the previously defined A88 Rule identity, which did not take the whistle use into account. These modifications at the level of general factors (GF) and individual factors (IF) will modify the possible couplings (PC) and will create new identities and, therefore, will modify the properties of the system.

When the desired emergent property is "control," rather than "reliability," we move into the control theory approach. We will give a simple example to identify a control structure through the MSR and relate

3. C# is a modern, object-based, type-safe programming language. C# enables developers to build many types of secure and robust applications that run on .NET.



it to a control structure based on STAMP5 from the Massachusetts Institute of Technology (MIT).

Tables 10 and 11. Simplified matrix of A13 and A31 couplings

|   |                   |
|---|-------------------|
| <b>A13 Vehicular - Organizational Human</b> | Locomotive Driver |
| Locomotive                                  | A'11              |

|  |            |
|--|------------|
| <b>A31 Organizational human - Vehicularr</b> | Locomotive |
| Locomotive Driver                            | A'11       |

Source: own elaboration.

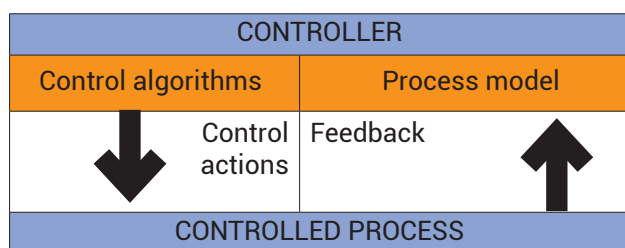
Table 12. Control structure contained in the simplified PCM

|            |            |
|------------|------------|
| Driver     |            |
| A13 - A'11 | A31 - A'11 |
| Locomotive |            |

Source: own elaboration.

Table 12 shows a control structure between driver and locomotive comparable to that of Image 3.

Image 3. STAMP-based control structure



Source: own elaboration.

As demonstrated so far, the MSR can also be used from the control theory approach, identifying structures in PCMs, which will be developed in future investigations, along with other emerging properties that are identified with the system-matrix reasoning (SMR).

4. The Systems Theoretic Accident Model and Process (STAMP) is a theoretical accident and process model that draws on control systems theory to try to find out as much as possible about the factors involved in a hazard, and to provide clear guidance as to the control structure that leads to danger.

## CONCLUSIONS

It is partially concluded that the MSR methodology allows the identification of several approaches in a single general possible coupling matrix (PCM) and in their individual PCMs, from which different emergent properties can be obtained. With the correct definition of the identities, accidents due to component failures can be analyzed, and with the analysis of possible couplings, accidents due to component interaction can be analyzed. To advance in its development, it is necessary to continue with the partial writing of the software presented in this article, which will allow, in turn, to automate the database and different parts of the procedure to make it more intelligible.

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